



Citation for published version:

Darlington, MJ, Culley, SJ, Zhao, Y, Austin, SA & Tang, LCM 2008, 'Defining a framework for the evaluation of information', *International Journal of Information Quality*, vol. 2, no. 2, pp. 115-132.
<https://doi.org/10.1504/IJIQ.2008.022959>

DOI:

[10.1504/IJIQ.2008.022959](https://doi.org/10.1504/IJIQ.2008.022959)

Publication date:

2008

[Link to publication](#)

The journal permits the Author to use his/her article elsewhere, after the date of its publication in the journal, in other works or for the purposes of the Author's teaching and research. Full acknowledgement in the form of a full citation must be given to the Journal as the original source of publication, together with a link to the Journal web page and/or DOI. In addition, the Author may post a postprint of the Article (defined as the Author's post-peer review, accepted paper submitted for final publication by Inderscience) on the author's personal web pages or in a repository operated by the institution to which the Author is affiliated. In all cases, full acknowledgement as stated above must be given to the Journal as the original source of publication

University of Bath

Alternative formats

If you require this document in an alternative format, please contact:
openaccess@bath.ac.uk

General rights

Copyright and moral rights for the publications made accessible in the public portal are retained by the authors and/or other copyright owners and it is a condition of accessing publications that users recognise and abide by the legal requirements associated with these rights.

Take down policy

If you believe that this document breaches copyright please contact us providing details, and we will remove access to the work immediately and investigate your claim.

Defining a framework for the evaluation of information

M. Darlington*, S.J. Culley and Y. Zhao

IdMRC, Department of Mechanical Engineering,
University of Bath,
Claverton Down, Bath, BA2 7AY, UK
E-mail: ensmjd@bath.ac.uk E-mail: ensscj@bath.ac.uk
E-mail: y.zhao@bath.ac.uk
*Corresponding author

S.A. Austin and L.C.M. Tang

IMCRC, Department of Civil and Building Engineering,
Loughborough University,
Loughborough, Leics, LE11, UK
E-mail: S.A.Austin@lboro.ac.uk
E-mail: C.M.Tang@lboro.ac.uk

Abstract: In any enterprise, decisions need be made during the life cycle of information about its management. This requires information evaluation to take place; a little-understood process. For evaluation support to be both effective and resource efficient, some sort of automatic or semi-automatic evaluation method would be invaluable. Such a method would require an understanding of the diversity of the contexts in which evaluation takes place so that evaluation support can have the necessary context-sensitivity. This paper identifies the dimensions influencing the information evaluation process and defines the elements that characterise them, thus providing the foundations for a context-sensitive evaluation framework.

Keywords: information value and evaluation; through-life information support; information life cycle; information preservation; information curation.

Reference to this paper should be made as follows: Darlington, M., Culley, S.J., Zhao, Y., Austin, S.A. and Tang, L.C.M. (2008) 'Defining a framework for the evaluation of information', *Int. J. Information Quality*, Vol.

Biographical notes: Mansur Darlington is a Research Officer in the Design Information and Knowledge Group of the IdMRC at the University of Bath. He joined the University from industry in 1997 with a Degree in Cognitive Science from the University of Exeter and has a PhD in Engineering Cognition from the University of Bath. Since 1997, he has been involved in research concerning the codification of engineers' design knowledge and development of methods for supporting engineers' information needs, latterly in the Innovative Design & Manufacturing Research Centre. He is currently Project Manager and a research co-ordinator for the KIM Grand Challenge Project.

Steve J. Culley is a Professor in Engineering Design and Head of Design in the Department of Mechanical Engineering at the University of Bath.

He has researched in the engineering design field for many years. In particular, this has included the provision of information and support to engineering designers. He pioneered work in the introduction and use of the electronic catalogue for standard engineering components and has extended this work to deal with systems and assemblies. His chief interests are in documentation to support engineering design and methodologies to support design for changeover.

Yuyang Zhao is a Research Officer in the University of Bath's IdMRC. He has a BEng and MSc in Chemical Machinery and Equipment, and a PhD in Chemical Engineering in China. He has research experience in data model development for STEP (ISO10303) and ISO15926 for the process industry. He started his research career in 2001 at the University of Manchester focusing on engineering information retrieval, information flow analysis and modelling, knowledge representation, document control, and especially the validation process for industry. He is now working on developing measures of information value to the support decision-making for information retention.

Simon A. Austin is a Professor of Structural Engineering in the Department of Civil and Building Engineering at Loughborough University. He is also the Founder Director of Adept Management, a specialist management consultancy. Prior to this he worked for Scott Wilson Kirkpatrick & Partners and Tarmac Construction. He has undertaken industry-focused research for over 25 years into design processes, modelling, integrated working and management techniques, information management, process re-engineering, value management and structural materials and their design. The latter includes the building design process, behaviour and design of structural elements and innovative sprayed and cast concretes and mortars.

Llewellyn C.M. Tang is a Lecturer in Construction Management in the School of Construction Management and Engineering at the University of Reading, latterly working for the KIM Grand Challenge Project with special interest in information evaluation. He has researched and lectured in the field of decision science since obtaining an honours degree in Construction Engineering and Management and a PhD in Knowledge and Innovation Management in Hong Kong. He has obtained several scholarships and fellowships from a number of prestigious institutions. His research interests are artificial intelligence, cash flow forecasting, computational decision support, operational research, information processing and knowledge management.

1 Introduction

The research reported in this paper is part of the Earth & Physical Sciences Research Council (EPSRC) Grand Challenge research project entitled "Immortal Information and Through-life Knowledge Management: Strategies and Tools for the Emerging Product-Service Business Paradigm" (KIM, 2007). The project focuses on understanding and developing support for the information and knowledge needs of engineering and construction companies engaged in delivering product-service through the life of the product. Engineering activities – from product design to end-of-life disposal – generate very large amounts of information and knowledge, and the life-cycles of the physical artefacts and the information (Tallon and Scannell, 2007; Treasury Board of Canada, 2004; Borgman, 1996) parallel one another. The availability of too much or too little

information can be damaging to the performance of individuals and organisations. As suggested below, strategies are needed which support the evaluation of information so that principled decisions can be made during its entire life cycle about acquisition, storage, creation, maintenance and disposal.

The research reported here has been carried out in the engineering domain (principally in the mechanical, aerospace and construction sectors). Nevertheless, the purpose of this paper is to enter in to a discussion about an under-researched area of general interest. The authors believe that the understanding gained can be usefully generalised to other enterprise domains since the business processes underpinning the engineering activity are common to many operations irrespective of scale or domain.

The approach to information management taken by many organisations – in the absence of suitable information minimisation strategies – has been to gather all information regardless of cost and relevance; yet at the same time (see Inc. Staff, 2003) it is known that as much as 80% of information that is retained is never used. To some extent the ‘keep-all’ approach is driven by legislative requirements (perceived as much as real) and contingency planning in the face of uncertainty, but it is driven too by uncertainty about how to assess and assign value. Much information is not useful yet is kept, much could prove very valuable but may be difficult to find or understand later in the product life cycle because it has not been subjected to evaluation and strategies for maximising potential future use.

This retention approach leads to, amongst other things, ‘information overload’ manifested in different ways. Problems of information overload have been recognised and discussed for at least 30 years (Eppler and Mengis, 2004; Edmunds and Morris, 2000) and these problems worsen progressively as new technological developments for the production of information continue to outpace the capacity to deal with it. Waddington (1996) recorded that the existence of too much information was a serious challenge to business, even then leading to substantial amounts of time being absorbed in collecting and looking for information, and the deleterious effect of ‘analysis paralysis’ brought on by the existence of more information than can be efficiently dealt with.

New methods are needed which allow good decisions to be made about what information to keep (preservation) how it might be enhanced and given added value (curation) and what information to invest in for the future (provision) (Macdonald and Lord, 2002). Furthermore, support is required to allow good decisions to be made about information in terms of its capacity to satisfy the current problem-solving or decision-making need. To do this effectively a better understanding must be gained of what constitutes value in information, and new methods and metrics developed for supporting the evaluation process. Without these things the necessary continuity, usefulness and accessibility of information will not be achieved – especially over long information life cycles. As a basis for good decision-making in respect of information management, chief amongst the questions to be asked is “how valuable is this information?” There is little support at present to answer this question. Clearly, then there is a motivation for understanding how this question might be answered in the context of an enterprise activity. In this context, for evaluation to be both effective and resource efficient it is necessary that the investment in resources associated with information evaluation – specifically that of human intervention – be minimised. (This is particularly the case where large information repositories or large numbers of information entities are being evaluated.) To do this the basis must be found for automatic or semi-automatic evaluation methodologies and tools.

Associated reports concerning the authors' work in reviewing existing approaches to information evaluation, identifying information attributes and metrics, and the development of a number of approaches to automatic information evaluation can be found elsewhere (e.g., Tang et al., 2007; Zhao et al., 2007, 2008a, 2008b). Much of the underlying theoretical and empirical work which supports the work reported here can be found in these papers. In particular, the readers' attention is drawn to a companion work to this (Darlington et al., 2008), which discusses and defines concepts associated with the characterisation of information for the purposes of evaluation. These concepts include the principal characteristics identified by the authors as being central to information evaluation including *accuracy*, *usability*, *trustworthiness* (which together constitute *quality*), *currency*, *benefit*, *impact*, *cost* and *relevance*.

This paper discusses the foundations of a framework for information evaluation, in particular, the clarification and definition of the concepts which constitute the building-blocks and structure of such a framework. These concepts include the objects of the evaluation (Section 2) the evaluation process itself and the contexts in which it occurs (Section 3.1) and the motivations for evaluation (Section 3.2). Consideration is given also to the influence of the information life cycle on evaluation (Section 3.3). The variables introduced dictate the overall circumstances in which any evaluation takes place. For each circumstance, specific characteristics of information will be important to the evaluation process requiring, perhaps, different methods and metrics for value assessment. Furthermore, different motivations will be found in combination with these contexts at different parts of the information life-cycle which drive and colour the information evaluation process. These naturally occurring variations suggest that any attempt at a universally applicable approach to information evaluation will not be effective. Rather, the supported process of information evaluation, informed by method and mechanism, must be sensitive to the considerable variation found. This is especially the case if the evaluation is to be automatic or semi-automatic in order to reduce resource overheads.

It should be recognised here that the topic of information value and evaluation has received little attention, in contrast with, say, information search and relevance ranking. The work that has been done has been, characteristically, domain specific and is not unified (see Zhao, 2007). The authors' evaluation framework is thus presented here tentatively in the light of the fact that this area of research is still in its infancy.

It is necessary in this paper to introduce a number of concepts and their definitions. The concepts have been identified and developed over the course of previous research work, case studies with industry collaborators and research currently in progress. Meadows and Yaun (1997) support the view expressed by Cohen (1950) that what is required of a definition is not that it is true or false but is useful in communication. They quote Felix Cohen's pragmatic approach:

"Once we recognise that a definition is, strictly speaking, neither true nor false but rather a resolution to use language in a certain way, we are able to pass the only judgment that ever needs to be passed on a definition, a judgment of utility or inutility."

It is in this spirit of pragmatism and utility that the definitions are proposed here.

2 The objects of evaluation

Definitions of information abound and in spite of some attempts toward standardisation (e.g., Meadows and Yuan, 1997, on behalf of information professionals) there is still a great diversity in usage and interpretation. Reflecting specifically on information evaluation, the authors have adopted and developed a number of definitions which facilitate exploration of this subject and the process of evaluation as a practical activity within the context of the practice of engineering, and more generally within the activities of an enterprise.

Information has value because it ‘informs’ understanding and knowledge and leads to directed behaviour or action (Machlup and Mansfield, 1980). Likewise, in Buckland’s (1991) triplet of information types one manifestation of information is ‘information as knowledge’. These interpretations provide the basis for the author’s description of information:

“Information is the meaningful content of a description or message which, when interpreted, allows a change in knowledge state.”

It is clear however, that information thus described is “abstract and intangible, immaterial” (Curtis Wright, 1976) and, thus, whilst it can be said to have value, information per se is, practicably speaking, a difficult object of evaluation. Buckland however, also considers *information as thing*, where

“the term ‘information’ is used attributively for objects such as data and document, because they are regarded as being informative, as “having the quality of imparting knowledge or communicating information; instructive.” (*Oxford English Dictionary*, 1989, Vol. 7, p.946)

This useful identification of information as tangible objects (see Table 1) provides the foundation for considering practical objects for evaluation.

In the next section the Information Object (IO) is discussed in detail and defined, as are two further associated information entities which are foundational to information evaluation.

Table 1 Buckland’s (1991) categorisation of information as intangible and tangible, identifying ‘information-as-thing’

	<i>Intangible</i>	<i>Tangible</i>
Entity	Information-as-knowledge <i>knowledge</i>	Information-As-Thing <i>Data, document</i>
Process	Information-as-process <i>Becoming informed</i>	Information processing <i>Data processing</i>

2.1 The Information Object

The authors have adopted the term ‘Information Object’ for the principal class of tangible information entity, to which the other two manifestations associate in a loose part-whole relation.

The term information object is rather compelling and has been used variously (e.g., CCSDS, 2002; Currall and McKinney, 2006; Ziade and Kittredge, 2005). In particular, it has been defined by Ziade and Kittredge as:

“... an item of information that has an object-like form or takes on object-like characteristics.”

Ziade and Kittredge (2005) have in mind the ‘IO’ as being a cognitive object which is suggestive of a real object (even where none exists) and which can help humans make more tangible something that often (as a digital entity) has no direct physical analogue in the real world. This object, they say, conveys objectiveness by being ‘delineated’; that is, providing some “visual hints that some information is discrete and stands on its own relative to other information”. They also cite ‘headlining’ (i.e., giving an explicit title to) and spacing (i.e., making information appear spatially separate) and ‘wrapping’ as being good ways to ‘objectivise’ information. All these apply equally to physical objects, of course.

It is exactly information entities which are ‘objectivised’ (i.e., made objects) in the way that they suggest which the natural objects of evaluation are, rather than information as an intangible. The archetype of the IO – particularly within the engineering domain – might be considered the document, defined by Glushko and McGrath (2005) as “a purposeful and self-contained collection of information”.

Although their definition “focuses on the information content, not on the physical container or medium, format, or technology ...” it contains the important words ‘purposeful’ and ‘self-contained’ (thereby suggesting some ‘container’) the latter recapitulating Ziade and Kittredge’s idea of ‘delineated’. These characteristics, it seems, are essential to all IOs if they are to be susceptible to evaluation. Commonly in the engineering domain such an entity consists of text and images presented in a linear and structured manner as exemplified by a technical report or operations manual. For the sake of inclusivity, however, the concept of IO must be extended to embrace different manifestations of IOs. It is possible to embrace all manifestations of the IO by two main classes of object type, viz:

- *Physical objects* that is things that can be “held in the hand” (e.g., a printed document, a book, etc.).
- *Electronic objects*, including:
 - those which are analogues of physical objects
 - those with no physical analogue (e.g., many web pages, interactive models)
 - those which are dynamic (e.g., a real-time simulation or 3-D rotating models).

Some instances of these, in their way, convey or carry information in a “purposeful and self-contained way” and have contextualising associated information, and therefore qualify themselves as IOs.

Ziade and Kittredge’s purposefulness and self-containment, however, are insufficient to fully characterise the IO. Additional to this is the requirement for ready identification, that is to say, meta-information that places the information contained into some recognisable individuating context. Consider a familiar IO such as a book; it has a natural physical container, which makes it recognisable, and identification reinforced by a conventional internal structure. Conventionally, it bears a (often unique) title, and contains information about the author, its publisher, unique identification number and so on. This is clearly an IO as defined. Strip away the form and the structure and the

conventions of contextual information and certainly there is information, but for the purposes of evaluation, no recognisable and uniquely identifiable instance of an object.

Less explicitly so, but nonetheless, an IO, there is, for example, the readable and interpretable content of an engineer’s CAD model. The medium for representation is quite different; it is multi-faceted, perhaps almost infinitely reconfigurable, yet it has all the hallmarks of purposefulness, self-containment, and identifiable individuation of the physical book. It is a *virtual* IO. This notion can be extended further to embrace dynamic objects the information-bearing value of which are constituted only in real time. Since dynamic objects can be called into existence at will they are clearly evaluable.

Having clarified the conceptualisation of the IO it is now possible to similarly treat *Information Fragment (IF)* and *Information System (IS)*.

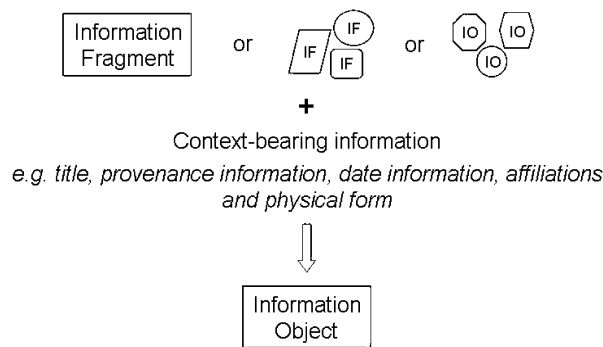
2.2 The Information Fragment

Information in a tangible form does not exist solely in the form of the IO as conceptualised here. Clearly, within IOs are items of information which themselves are separable from the IO itself, that nevertheless ‘inform’ and are of value but have none of the contextual identity of the IO. This suggests a lesser class of information carrier, which the authors refer to as the ‘Information Fragment’. A fragment of information has neither contextualising information nor conventional form. It might consist of as little as an item of numerical data, or perhaps a visual element in a larger pictorial scheme, an informational sub-components in a larger informational system; individually valuable (and evaluable) but not standing alone as individually *identifiable* object. Thus the authors’ definition of Information Fragment (IF) is made in respect of the IO as:

“An information fragment is any meaningful sub-part of an information object which is meaningful by virtue of the information it contains.”

The relation between the IF and the IO can be visualised as shown in Figure 1.

Figure 1 The relation between the Information Fragment and the Information Object

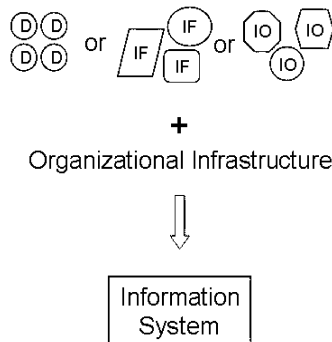


It can be seen here than an Information Object (IO) may be constituted from a number of IF or objects, together with the contextualising meta-information. An example of the second case would be a printed volume existing in its own right, the contents of which are constituted from other IOs such as papers or collected articles, which may well retain their own individuating context information.

2.3 The Information System

Information can be seen as, indeed is sometimes defined as, both a *resource* and a *commodity* (Meadows and Yuan, 1997); so too can the tangible manifestations of information. In particular, it seems clear that in consideration of evaluation, systems of information provision, which do not merely constitute information entities themselves but the paraphernalia for their organisation and distribution, indeed their generation, are of interest both as resource and commodity. Examples of these are such things as the library, the operational database, the expert system, and so on. These things both convey information to (as resource) and represent evaluable assets of (as commodity) the individuals or enterprises which control or own them and are evaluable in both guises. The relation between the Information System (IS) and the entities of which it is composed can be seen in Figure 2.

Figure 2 The relationship between the Information Object and the Information System



It can be observed that data can be part of an IS. However, in the analysis presented here, a datum is not information-as-thing and therefore is not directly evaluable except in relation to an IS. It does, however, constitute a precursor to information-as-thing through the IS, which itself may generate an IO (for example a database report).

Thus, the authors' definition of IS is made in respect of the IO, IF and data as:

“An information system is a physical or electronic system that combines a collection of data, information fragments or information objects with the infrastructure necessary to organize, collect, create, disseminate or deliver them.”

It should be emphasised that in each of the three cases of information-as-thing as conceptualised here, evaluation of the entity cannot be made without reference to the value of the information it contains. As such each information-as-thing stands as a proxy to the information it conveys.

3 Context and the information evaluation process

In the previous section one important concept in information evaluation – the object of evaluation – has been illuminated. It is necessary now to consider a further highly influential concept – that of *context*.

Information evaluation does not occur in a vacuum, each instance of evaluation being characterised by the set of facts or circumstances that surround the event, that is to say the *context*. In an enterprise environment the context might be defined by such things as the task or activity being carried out, itself dictated by the circumstances of the evaluator, the role being fulfilled and so on. Each context will be unique and made up of many interrelated elements inhabiting different contextual dimensions. These are common-sense observations.

The authors have identified a number of high-level contextual dimensions which are common to, and influence, the process of information evaluation within an enterprise environment. Understanding these particularly influential and common dimensions provides the basis for the development of evaluation methods and metrics that might be appropriately applied to a given event. Each such event will be referred to henceforth as an Information Evaluation Event (IEE).

The authors hypothesise that the particulars of an IEE will be characterised chiefly by:

- the organisational dimension
- the motivational dimension
- the information life-cycle dimension.

These three dimensions and their relations are discussed in the following sections.

3.1 *The organisational dimension*

It can be readily observed that the activities carried out in an enterprise occur within different organisational levels. This notion is supported in the authors' work reported in Zhao et al. (2008a) where distinct needs and practices can be distinguished between individuals who are fulfilling different rôles and operating at different levels in participant companies. Each one of these levels provides a *perspective on information evaluation* that results in differences of such things as aspects of information thought to be of principal importance, time-frame, object of evaluation, the sort of questions that are asked in evaluating and the types of decisions that result from evaluation. These differences reinforce the notion that there are (at least) three distinct perspectives from which evaluation may take place. These dimensions are interconnected and often reciprocally influential, that is to say, one dimension, or elements thereof, defines or influences another dimension or elements. Although intersecting at their boundaries these three perspectives seem to have usefully distinguishing characteristic features. Distinguishing these perspectives may prove helpful in thinking about information evaluation and in developing methods and metrics for so doing.

The perspectives, shown in Table 2, are referred to by the authors as the *personal* perspective, the *enterprise* perspective and the *corporate* perspective. These terms are used just in a general sense to indicate at what operational level the activity of information evaluation might be involved. It should be understood, however, that no matter from what perspective an evaluation is made it is always the result of the judgement of one or more individuals acting in an appropriate level-associated rôle.

Table 2 The three perspectives of the organisational dimension

	<i>Personal</i>	<i>Enterprise</i>	<i>Corporate</i>
Information evaluation process	Carried out on an information entity in respect of a current or predictable information need	Carried out on an information entity which predicts its future capacity to satisfy an employee's information need	Carried out on an information entity (viewed as an asset) which assigns to it a monetary value or a score according to the extent to which it is necessary for the company to act profitably
Impact horizon	Now, near future	Tactical, shorter term	Strategic, longer term
Role	As an individual	Knowledge manager or team/project manager	Senior manager
Key question	Does this information help me to make a better decision for the task that I am doing?	Is the information of sufficient use to be made available to team, group, individual in anticipation of likely tasks?	How critical is this information to the operation of the business and what sort of financial asset does it represent?
Appropriate decision	Use, store, discard, reject, improve, push	Store, accept, discard, reject, push	Acquire, store (various types), maintain, curate, discard
Value	Capacity to fulfill an information need, solve a problem, or support a decision	Capacity to support a process or activity within the company	Capacity to maintain, support or increase company asset value
Information entity type	<i>Information Objects</i> <i>Information Fragments</i> <ul style="list-style-type: none"> • Extracts from documents • Facts and figures 	<i>Information Objects:</i> <ul style="list-style-type: none"> • Database content • Information services content • Subscription matter • Standards/regulations • Best practices guides • Manuals, etc. 	<i>Information Systems:</i> <ul style="list-style-type: none"> • Knowledge bases e.g., database, expert system) • Tools (CAD, EDMS, etc.) • Libraries • Document collections

As can be seen, most closely related are the processes associated with the perspectives of enterprise and personal information evaluation. These deal with similar objects of evaluation (that is, information entity types) although at a different level of granularity (principally being interested in making evaluations in respect of information as a *resource*) and share many motivations/post-evaluative actions (see next section). Corporate-perspective evaluation, on the other hand, seems to be a process of a sort that is distinctly different in character from the other two. It considers information in terms of the systems that deliver it, sometimes as a resource, but chiefly as a *commodity*. Nevertheless, it should be observed that the boundaries between these three perspectives are not strictly fixed.

The following sections consider the particulars of the process of evaluation at each of these organisational levels.

3.1.1 The personal information evaluation process

This process of information evaluation occurs when an individual makes an assessment of value of a piece of information in the context of a current need or a need that can be predicted in the near future. It is intimately associated with judging the current utility of information per se.

The sort of questions and framework that guide judgement making will be those identified in Column 2 of Table 2. Fundamentally, personal information evaluation is concerned with answering the question: “Does this information help me to make a better decision for the task that I am doing or a task that I routinely or might predictably do as part of my work?” Personal information is qualified as such by being involved in the personal information evaluation process. It is defined here as follows:

“Personal information is any information that is needed by the individual as the basis for decision-making, problem-solving, understanding and planning during the normal course of work.”

Personal information is almost boundless in terms of extent and form, ranging from, say, a data table to an operations manual, from a small sketch drawing to an entire 3D representation.

3.1.2 Enterprise information evaluation process

The individual making information evaluation on the part of the enterprise may, for example, be responsible for populating the company intranet, be acting as company librarian, and so on. The sort of questions and framework that guide judgement making will be those identified in Column 3 of Table 2.

Fundamentally, enterprise information evaluation is concerned with answering the question:

“Is this information of sufficient use in its capacity to support a process or activity within the company to warrant being made available to a team or group or individual in anticipation of their likely tasks?”

The notion of ‘warrant’ embraces the idea of commitment of resources both financial and temporal.

Enterprise information is qualified as such by being involved in the enterprise information evaluation process. It is defined here as follows:

“Enterprise information is information which is made available by the company for the use of individuals or groups of individuals in order for them to carry out their day-to-day activities.”

There is a strong element of prediction in this question since it is supposed that those involved in making enterprise-level information evaluation must make decisions about the likelihood of information being useful over the short to medium term.

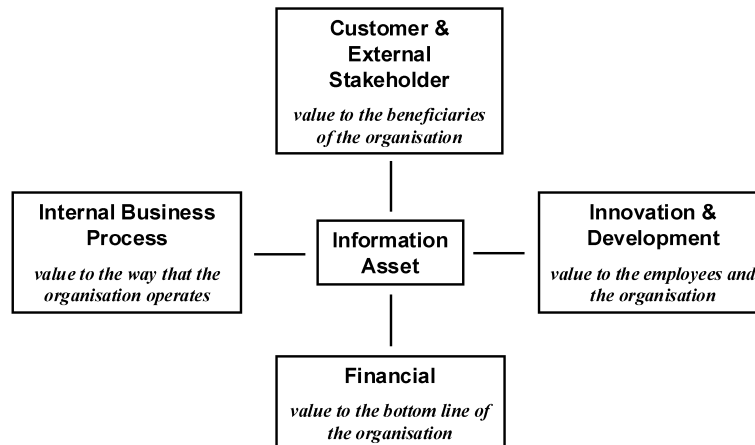
Examples of enterprise information include such things as subscription information, the query-able content of databases, periodicals, standards, regulations, best practice guides, internal reports (as representative of the myriad output from other internal activities) and so on.

3.1.3 The corporate information evaluation process

Characteristically, information evaluation at the corporate level is predominantly concerned with the instruments of information delivery. When it is so, it may be concerned with the value of that system as a whole as an asset, in the same way that a company might evaluate any other asset that it owns or controls. Questions might, thus, concern liquidation worth, maintenance cost, adding value and so on. Equally, corporately the interest might lie in the rôle that the IS plays in the financial, functional or

operational health of the company. This perspective can be seen also in the Currall and McKinney (2006) model of the value to an organisation of its information (see Figure 3).

Figure 3 Information-as-asset as interpreted



Source: Currall and McKinney (2006)

The sorts of questions and framework that guide judgement making will be those identified in Column 4 of Table 2. Fundamentally, corporate information evaluation is concerned with answering the question:

“How critical is this information to the core operation of the business and what sort of financial asset does it represent?”

Corporate information is qualified as such by being involved in the corporate information evaluation process. It is defined here as follows:

“Corporate information is the totality of information embodied in an information system and which represents a commodity or resource asset to the company.”

The sorts of information that are of interest at a corporate level are those embodied in such systems as knowledge bases such as databases and expert systems and in process support tools such as CAD systems, document management systems, function information repositories (served through portals and gateways) and so on.

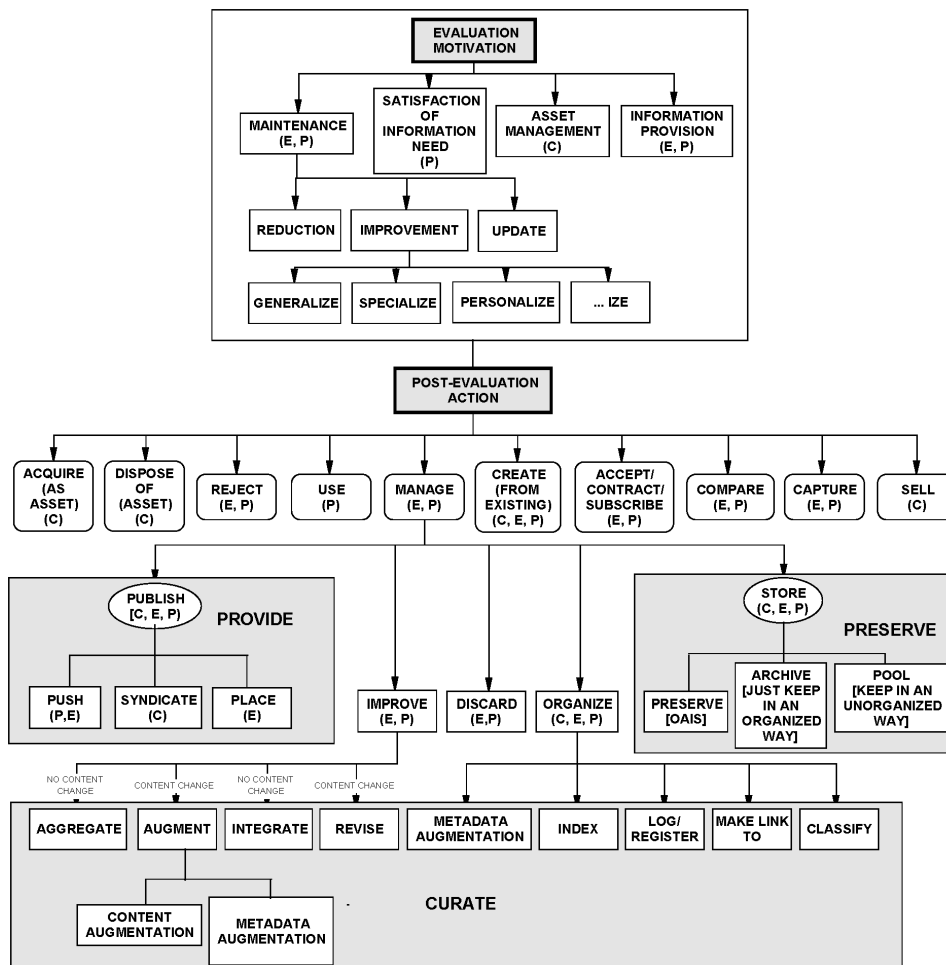
It should be emphasised that – in the current absence of automatic means of information evaluation – each instance of evaluation, irrespective of the ‘perspective’ from which it is carried out must be done by an individual (or perhaps individuals working together). This should not be taken to mean, however, that all evaluations can thus be construed as ‘personal’ in the sense meant here.

3.2 *The motivational dimension*

Part of the context of an IEE is the reason or motivation for its taking place. In order to provide a better understanding of the nature and diversity of the evaluation process within an engineering enterprise, the authors have developed a taxonomy of motivations

(see Figure 4). The elements in this taxonomy include both high-level motivations for evaluation and also post-evaluative actions. These post-evaluation actions can be interpreted also as motivations, that is to say, the premeditated intent that motivates the activity of information evaluation. For example, a task associated with decision-making about information storage might be motivated by a desire to reduce storage overheads, i.e., a high-level motivation of ‘reduction’. The underlying motivation would be a desire for information ‘disposal’ – identified here as a post-evaluation action – perhaps in order to minimise storage costs by means of eradicating duplication or to aid organisation merely by a reduction in organisable entities.

Figure 4 A taxonomy of high-level motivations and post-evaluative actions with associations with the three perspectives of evaluation shown as bracketed initials (C, E, P)



Each post-evaluative action in this taxonomy will be associated commonly with one or more of the three organisational perspectives introduced in Section 3.1. It is clear that the set of post-evaluative actions appropriate to each organisational context will intersect incompletely. For example, the ‘push’ action (that is the purposeful delivery

of information based on the anticipated need of the recipient) is common to both personal-level and enterprise-level evaluation activity but outside the ambit of the corporate-level context. Likewise, the concept of information 'use' is appropriate only to the personal level. Identifying common post-evaluation actions is a necessary precursor to clarification of the details of the information evaluation process in terms of the organisational context and understanding the commonalities and differences between IEEs for different contexts. This is particularly necessary if automatic or semi-automatic evaluation tools are to be context sensitive and, thus, have the potential to be responsive to the needs of the user. This can be seen in respect of the relationship between the information life cycle, the post-evaluation actions and the attributes of information as discussed in the next sub-section.

3.3 *The information life cycle dimension*

The idea of the information life cycle is well established (e.g., Tallon and Scannell, 2007; Treasury Board of Canada, 2004; Borgman, 1996) although there is perhaps more logic in saying *life line*, since the life of information is not cyclical nor the stages it passes through strictly ordered. Notwithstanding this, by identifying how evaluation motivation and post-evaluation actions map onto the life of information it can be seen how the information evaluation process differs at different stages. By way of example, the post-evaluation actions have been mapped onto the life cycle developed for the Framework for the Management of Information in the Government of Canada (Treasury Board of Canada, 2004). The life-cycle model is generally applicable to enterprise, being "the steps that information passes through in the course of conducting business activities" (their definition).

It can be seen in Table 3, how different post-evaluation actions are appropriate at different stages of information life, which themselves are associated with different motivations for activities associated with information management. For example, it can be seen that the activity of organisation is related to such post-evaluation actions such as, say, indexing or the addition of descriptive metadata, which would place the information in some pre-devised classification. This treatment provides an indication of the points in the life cycle where support for information evaluation might be most effective.

When assessing the value of information it is necessary to consider the extent to which an information entity exhibits certain characteristics (for example, quality) which itself may be governed by the value of one or more attributes (e.g., accuracy, clarity, etc.). These information attributes and characteristics have been considered elsewhere by the authors (e.g., Zhao et al., 2007). It is possible, then, to suggest which attributes of information may be of greatest interest at particular stages of the life cycle and associated with concomitant motivations or post-evaluation actions. This has been demonstrated in principle by, for example, Gonçalves et al. (2007) in consideration of quality metrics for the digital library (an example of an 'Information System'). The Gonçalves attributes are shown in column 3 of Table 3 by way of illustration mapped against the information life cycle stages.

An evaluation environment can be imagined which would assist the user in making judgements about the value of a piece of information using appropriate variables and appropriate metrics which were sensitive to the context of the evaluation event in hand. Equally, an automatic system can be envisaged where attributes appropriate to the information's current stage of life cycle may be invoked for the purposes of evaluation.

Table 3 Post-evaluation actions and information quality attributes mapped on to the information life cycle (as it is conceived by the Treasury Board of Canada, 2004)

<i>Life cycle stages (Treasury Board of Canada model)</i>	<i>Motivation/Post-evaluation action</i>	<i>Quality attributes (from Gonçalves et al., 2007)</i>
Planning	–	–
Collection, creation, receipt and capture	Create (from existing), capture, acquire, accept/contract/subscribe	Similarity, preservability, timeliness
Organisation	Index, log/register, link to, augment, classify	Accuracy, completeness, conformance
Use and dissemination	Use, publish, place, push, syndicate	Pertinence, significance, accessibility, timeliness, relevance
Maintenance, protection and preservation	Augment, aggregate, integrate, revise, preserve, archive, pool	Accessibility, preservability, similarity, timeliness
Disposition	Dispose of, sell	–
Evaluation	Reject	–

4 Automatic and semi-automatic information evaluation

The analysis given in this paper suggests that the details of the process of information evaluation and the things involved in that process will differ quite markedly according to the precise context in which that evaluation is taking place. As argued here, the context embraces a number of key issues, including the role of the evaluator and the organisational level at which evaluation is taking place, the sort information entity that is being evaluated, and so on.

These considerations are important if method is to be brought to the process of evaluation, especially so if either automatic or semi-automatic evaluation is to be accomplished. Automatic evaluation implies that the task of making value judgements will be carried out entirely by computer; semi-automatic evaluation that human judgement will be augmented by computer assistance. Computational support of any degree, however, requires the prior identification of the entities being manipulated and an associated understanding of the processes being modelled. Unless this is done, the necessary context-sensitivity required of a successful computational tool will not be achieved.

The authors have undertaken the analysis of the decision-making process and information characteristics of interest in respect of legacy information in an engineering enterprise. This has provided the starting-point for a fully automatic method of evaluating such information for the purposes of use or disposal (see Zhao et al., 2008b). The approach shows the potential for such an approach that could deal with the large volumes of information being generated.

The tool, possibly the method of implementation too, would have been quite different had, for example, automatic evaluation of information as a corporate asset been the task. For the purposes of exemplifying a semi-automated system, an information evaluation user interface might be envisaged which has a context-sensitive menu system allowing the presentation to the user of appropriate choices for selection of such things as evaluation criteria and value metrics. The structure of the interface would help the user

through the process allowing, say, the user to rank information characteristics according to perceived importance, to weight contributory attribute values accordingly, and to add local knowledge important to the evaluation process.

Thus, the dimensions of information evaluation treated in this paper together with other, more detailed, aspects treated in the authors' associated work (see references in the Introduction) provide a foundation for modelling the information evaluation process for the purposes of computer-supported information evaluation.

5 Conclusion

The paper identifies and defines a number of important variables associated with information evaluation. These include the objects of evaluation, the high-level operational contexts in which evaluation takes place, the motivations and post-evaluation actions associated with these contexts and how they and information entity attributes can be mapped on to the information life cycle. The natural variability in the overall circumstance of an evaluation event derived from these variables suggests that any attempt at providing universally applicable methodologies or mechanisms for information evaluation, indeed any support for information evaluation that does not take into account the context, will be of little value. That is not to say that methods for support cannot be attempted, but that they and the derived mechanism must be flexible and responsive to the influences that characterise the specific IEE. These key influences are:

- the information entity being assessed, that is, information fragment, object or system
- the organisational level at which the evaluation is taking place
- the motivation for the evaluation and the stage in the information life in which it occurs
- the critical attribute set; that is, those characteristics or qualities of the information that are of interest in the evaluation, and how these should be measured.

In order to provide an automatic or semi-automatic environment for information evaluation support, prior decisions must be taken about which variable values will be encountered and thus must be taken into account in such a system.

The topics and considerations introduced here have provided the foundational framework for the information that must be provided to an automatic or semi-automatic system for information evaluation. Similar analyses by the authors relating to information evaluation characteristics, attributes and metrics will be found elsewhere including in works cited earlier.

Acknowledgements

The research work presented here was undertaken under the aegis of the Knowledge and Information Management (KIM) Through-Life Grand Challenge Project (www.kimproject.org) funded primarily by the Engineering and Physical Research Council (EPSRC) Grant No. EP/C534220/1 and the University of Bath's Innovative Design and Manufacturing Research Centre (IdMRC) Grant No. EP/E00184X/1.

References

- Borgman, C.L. (1996) 'Social aspects of digital libraries', in Fox, E.A. and Marchionini, G. (Eds.): *1st ACM International Conference on Digital Libraries*, ACM, Bethesda, MD, pp.170–171.
- Buckland, M.K. (1991) 'Information as thing', *Journal of the American Society for Information Science*, Vol. 42, No. 5, pp.351–360.
- CCSDS (2002) *CCSDS 650.0-B-1: Reference Model for an Open Archival Information System (OAIS)*, Blue Book, Issue 1, January 2002, Adopted as ISO 14721:2003. In: Consultative Committee for Space Data Systems.
- Cohen, F.S. (1950) 'Field theory and judicial logic', *Yale Law Journal*, Vol. 59, pp.238–272.
- Currall, J. and McKinney, P. (2006) 'Investing in value: a perspective on digital preservation', *D-Lib Magazine*, Vol. 12, No. 4.
- Curtis Wright, H. (1976) 'The immateriality of information', *Journal of Library History*, Vol. 11, No. 4, p.297.
- Darlington, M.J., Culley, S.J. and Zhao, S. (2008) *Information Characteristics & Attributes: Conceptualization and Definition as the Basis for Measurement of Information Value*, Internal Report No. 01/08, Department of Mechanical Engineering, University of Bath, UK.
- Edmunds, A. and Morris, A. (2000) 'The problem of information overload in business organisations: a review of the literature', *Int. J. Information Management*, Vol. 20, pp.17–28.
- Eppler, M.J. and Mengis, J. (2004) 'The concept of information overload: a review of literature from organization science, accounting, marketing, MIS and related disciplines', *The Information Society*, Vol. 20, No. 5, pp.325–344.
- Glushko, R.J. and McGrath, T. (Eds.) (2005) *Document Engineering: Analysing and Designing Document for Business Information and Web Services*, MIT Press, Mass.
- Gonçalves, M.A., Moreira, B.L., Fox, E.A. and Watson, L.T. (2007) 'What is a good digital library? – Defining a quality model for digital libraries', *Information Processing Management*, Vol. 43, No. 5, pp.1416–1437.
- Inc. Staff (2003) 'Data', *INC Magazine*, <http://www.inc.com/magazine/19990101/715.html>
- KIM (2007) 'Knowledge and information management through life', in Darlington, M. (Ed.): *KIM Project Conference 2007*, KIM Project, Loughborough.
- Macdonald, A. and Lord, P. (2002) *Digital Data Curation Task Force: Report of the Task Force Strategy Discussion Day*, JISC, Downloaded 260508: <http://www.jisc.ac.uk/publications.aspx>
- Machlup, F. and Mansfield, U. (1980) *The Study of Information: Interdisciplinary Messages*, John Wiley, NY.
- Meadows, C.T. and Yuan, W. (1997) 'Measuring the impact of information: defining the concepts', *Information Processing and Management*, Vol. 33, No. 6, pp.697–714.
- Oxford English Dictionary* (1989) Vol. 7, p.946.
- Tallon, P.P. and Scannell, R. (2007) 'Information Life cycle management', *Communication of the ACM Archive*, Vol. 50, No. 11, pp.65–69.
- Tang, L.C.M., Zhao, Y., Austin, S.A., Darlington, M.J. and Culley, S.J. (2007) 'Knowledge and information evaluation practice – an exploratory study in a construction firm', *CIB W102 3rd International Conference*, Stuttgart.
- Treasury Board of Canada (2004) *Framework for the Management of Information (FMI) in the Government of Canada*, Government of Canada.
- Waddington, P. (1996) *Dying for Information: An Investigation of Information Overload in the UK and Worldwide*, Reuters Business Information, London.
- Zhao, S. (2007) *A Review of Cross-Sector Approaches to Information Evaluation*, Internal Report, No. 07/07. Department of Mechanical Engineering, University of Bath, UK.
- Zhao, S., Tang, L., Darlington, M., Austin, S. and Culley, S. (2008a) 'Information evaluation: empirical investigations in engineering organizations', *ECIME, 2nd European Conference on Information Management and Evaluation*, Royal Holloway, University of London, UK.

- Zhao, Y., Tang, L.C.M., Darlington, M.J., Austin, S.A. and Culley, S.J. (2007) 'Establishing valuing characteristics for engineering design information', *16th International Conference on Engineering Design, ICED 07*, Cité des Sciences et de l'Industrie, Paris.
- Zhao, Y., Tang, L.C.M., Darlington, M.J., Austin, S.A. and Culley, S.J. (2008b) 'High value information in engineering organisations', *Int. J. Information Management*, Vol. 28, No. 4, pp.246–258.
- Ziade, R. and Kittredge, M. (2005) *Information Objects: Applying Cognitive Load Theory & Object-Oriented Thinking to Information Design*, Arc90 White Paper, Arc90.